

Family First Sutter Comprehensive Prevention Plan



Comprehensive Prevention Plan of Sutter County

Title IE-E Agency Information:	
Submitting Authority	Sutter County Department of Health and Human Services – Children’s Services Branch – Child Welfare Services and Probation Department
Contact Name	Paula Kearns
Contact Email	PKearns@co.sutter.ca.us
Child Welfare Services Representative	Paula Kearns, MSW Children’s Services Branch Director
Signature of Child Welfare Services Representative	
Authorized Probation Representative	Nicole Ritner Chief Probation Officer
Signature of Authorized Probation Representative	

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Governance Structure

Sutter County will use the Interagency System of Care for Children, Youth and Family Services (AB2083) Memorandum of Understanding (MOU) governed by the Family Intervention Team (FIT) to ensure cross sector collaboration for the Comprehensive Prevention Plan (CPP).

The Family Intervention Team (FIT) consists of the Chief Probation Officer or designee, the Director of Health and Human Services or designee, the Director of Behavioral Health or designee, the Director of Children's Services or designee, the Public Health Director or designee, the Superintendent of the County Office of Education or designee, a representative from Yuba City Unified School District, a representative from Alta California Regional Center (ACRC), a representative from Sutter County Special Education Local Plan Area, a representative from Sutter County Children and Families Commission and meets monthly. FIT is responsible for the direct oversight of the Sutter County's Integrated Children's System of Care and the members utilize a shared decision-making process for all programs and services identified by the system partners.

Interagency System of Care for Children, Youth and Family Services (AB2083) Memorandum of Understanding (MOU) is an agreement between system partners that consists of Sutter County Probation, Sutter County Health and Human Services Department – Children's Services Branch-Child Welfare Services (CWS), the Sutter County Health and Human Services Department Public Health Branch, the Sutter County Children's and Families Commission, Sutter-Yuba Behavioral Health, the Sutter County Office of Education, the Sutter County Special Education Local Plan Area, and the California Department of Developmental Services, Alta California Regional Center (ACRC) to ensure that all public programs for children, foster youth, at risk youth and families will provide services in an integrated, comprehensive trauma informed, culturally responsive, evidence-based/best practice manner, regardless of the agency door by which children and families enter. The collaborate team in the AB2083 MOU governed by FIT will be addressed as Interagency Leadership Team (ILT). The AB2083 MOU has been fully signed and executed and to remain in full force and effect from March 1, 2023, through February 28, 2024.

To expand Sutter's cross-sector collaboration will also include other multi-discipline meetings and partnership meetings with our Sutter County Domestic Violence/Child Abuse Prevention Council (SCDV/CAPC) committee which has a board ranging membership currently comprising members from:

Sutter County Superior Court, Sutter County Family Law Court; Sutter County District Attorney's Office; Sutter County Sheriff's Office; Sutter County Probation Department; Sutter County Victim Services Program; Sutter County Health & Human Services Department, Employment & Eligibility Branch; Sutter County Health & Human Services, Children's Services Branch, Child Welfare Services; Sutter County Superintendent of Schools Office; Sutter County Health & Human Services – Public Health Branch; Sutter-Yuba Behavioral Health Services; Yuba City

Unified School District; Yuba City Police Department; California Highway Patrol, Yuba-Sutter Area Office; Children and Families Commission; Yuba Sutter Bar Association; Casa de Esperanza; Adventist Health +Rideout, Family Birthing Center; Adventist Health+ Rideout Emergency Room. We also have an ongoing commitment to engage community membership.

During our County Self-Assessment (CSA) meetings and focus groups there have been representatives from youth, former foster youth, and parents who have been part of the discussion around services needs and gaps and provided feedback that has been incorporated, not only into the System Improvement Plan of child welfare and probation, has and this has also been a factor in developing and planning this CPP. Out of the focus groups many representatives had lived experience which made their feedback an integral part of the prevention planning.

The CPP Core Planning Team is responsible for the planning, timeline, and development of the CPP. The CPP Core Planning Team is composed of multiple members who are part of the Sutter County Governance Structure and also engage in cross sector collaboration with partners. This way the members of the CPP Core Planning Team can seamlessly report to the governance structure and keep cross collaborative partners informed and engaged.

CPP Core Planning Team		
Name	Organization	Role
Paula Kearns	Sutter County Health and Human Services – Children’s Services Branch	Branch Director
Chuck Yang	Sutter County Health and Human Services – Children’s Services Branch	Program Manager
Carol Ullrich	Sutter County Health and Human Services – Children’s Services Branch	Supervisor
Erica Alejo	Sutter County Health and Human Services – Children’s Services Branch	Supervisor
Jessica Warren	Sutter County Health and Human Services – Children’s Services Branch	Supervisor
Kristina Lewis	Sutter County Health and Human Services – Children’s Services Branch	Supervisor
Nicole Pannell	Sutter County Health and Human Services – Children’s Services Branch	Supervisor
Yadira Cruz	Sutter County Health and Human Services – Children’s Services Branch	Analyst
Donya Thompson	Sutter County Probation	Deputy Chief Probation Officer

Cross-Sector Collaboration, Partner Engagement

The following list shows the existing cross-sector collaborating partners:

Required Partners	Suggested Partners
Child Abuse Prevention Council (CAPC) Child Welfare Agency Probation Department Tribal Representation Office of Education Behavioral Health Department Non-Profit/Community-Based Organizations Family Resource Centers Foster Family Agencies Youth Leader (Lived Expertise) Parent Leader (Lived Expertise) Former Foster Youth Foster youth currently (18+THP)	System of Care partners Private Organizations Evidence-Based Program Provider/Purveyor Program Evaluator Faith-Based Institutions First 5 Public Health Department Public Assistance Department District Attorney’s Office Early Childhood Programs Housing Department/Authority Homeless programs Local Regional Centers Local Offices of Employment/Career Centers Local Vocational Trainings Centers/Community Colleges Others identified by the collaborative Sutter County Superintendent of Schools Yuba City Unified School District

The ILT is already an existing cross-sector collaborate with system partner responsibilities, to include Family First Prevention Services Act (FFPSA) Part IV and so therefore this will be an add on of for FFPSA Part I which will allow continued engagement of cross-sector collaboration and partner engagement. The ILT will be able to monitor the Family First Prevention Services (FFPS) Program because many partners are already part of the governance and cross collaborative boards.

Continued workgroups and work around the SIP strategies will also lend itself well to ongoing monitoring and continuous improvement of the FFPS programs which will be implemented. The emphasis throughout the system of care for our children and families is on prevention and the safety and well-being of at risk children, youth and families is monitored throughout the community partnerships that have been developed across this system.

Because our governance structure includes many existing cross-sector collaborating partners, please reference previous section on Governance Structure which addresses cross-sector collaboration and partner engagement.

Tribal Consultation and Collaboration

Sutter County is within the ethnographic territory of three Native American groups, however there are no federally recognized tribal reservation in Sutter County.

Sutter County faces multiple challenges and barriers when it comes to tribal engagement. The most significant barrier to tribal engagement is that Sutter County doesn't have a federally recognized tribe to engage with especially on a day to day basis.

CWS has also identified that most of cases that have tribal involvement are out of state tribes which is another challenge, but each case is served accordingly with active efforts with the specific tribe. Our engagement efforts include the outreach to identify our tribal partners in order to incorporate them into our Interagency System of Care for Children, Youth and Family Services (AB2083) Memorandum of Understanding (MOU) and the development of the CPP. Sutter County has reached out to the office of Tribal Affairs, along with reaching out to Mooretown Rancheria in effort to engage with the tribe. It should be noted that Mooretown Rancheria is in Butte County. While engaging with Mooretown Rancheria they have offered assistance in developing any programs to include review of the AB 2083 MOU. Sutter County will ensure that each tribe have the opportunity provide meaningful input in the development of programs, rules, treatment, and policies that may affect their perspective tribe. Sutter County is committed in promoting learning opportunities between the tribes and the county. In our continuous efforts to engage tribes it is CWS and Probation's practice to inquire if the youth and families are Native American or a member of a tribe. When the youth and families are members of a tribe the tribe is included in planning for the safety, permanency, and well-being of children.

Sutter County recognizes that each tribe as its own sovereign nation and shall contact the appropriate tribal representative for the coordination and planning of services.

Locally, engagement efforts have begun with the Feather River Tribal Health Clinic which is located in Sutter County providing services to enroll members of a tribe regardless of medical health care coverage. Furthermore, Sutter County does offer Sutter/Yuba -California Tribal Temporary Assistance for Needy Families (TANF) Program. Tribal TANF provides tribal families with financial resources, employment services, health care, mental health care and parenting programs while being culturally appropriate.

Integrated Core Practice Model (ICPM)

Sutter County utilizes the Integrated Core Practice Model (ICPM) to emphasize collaboration and integration of child-serving agencies such as Child Welfare, Behavioral Health, Juvenile Probation, Offices of Education, and community partners. The ICPM team-based strategies utilize the Child and Family Team meetings to work together while service planning. Employing

a teamwork approach is the focus of ICPM and what makes it impactful and a goal focused practice. Using ICPM also ensures services are culturally relevant and include the needs of the child(ren) when implement services and plans.

It is the purpose and practice of each Sutter County agency and contract partners to provide services within a shared value system which is reflective of the ICPM. The ICPM provides guidance and direction to support partner agencies to deliver timely, effective, and integrated services to the children, youth, and families of Sutter County. The principles of the ICPM include the following: Team-based, Family voice and choice, Natural Supports, Collaboration and integration, Community-based, Culturally respectful, Individualized, Strength-based, Persistence, and Outcomes-based The ICPM is further supported by agency partners. The guiding principles will allow CWS to work with families and community based organization to addressed safety and concerns before the family enters the foster care system, engage the family at their level to create a mutual understanding of the shared concerns and well-being of the children, and work key partners in the Sutter community to coordinate and align efforts to support the well-being of the families. Furthermore, CWS will be able to actively listen with culture humility, be self-conscious of their behavior including body language allowing children and families to openly express their concerns and worries without fear. Moreover, these principles will all CWS to team up with community partners and families to identify culturally responsive services to meet the children and family's specific complex needs. Lastly, the guiding principles will allow Sutter County Child Welfare staff to model the behaviors along with the families. These shared values and principles will be used during the Child and Adolescent Needs and Strengths (CANS) assessment and to facilitate the Child and Family Team (CFT) meetings, monthly home visits with the parents, children, and resource parents. They will be used to coordinate family engagement, determine appropriate assessments, planning for and the delivery of services, case management, ongoing monitoring, and adapting services, and transitioning.

Target Candidacy Population(s) & Needs Assessment

Target Candidacy Population

Sutter County has identified the candidacy population which would benefit the most from Family First Prevention Services. The identified candidacy populations to be prioritized and the services to be included in the plan are shown in the following chart.

Target Candidacy	Targeted Services	Prevention
<ul style="list-style-type: none"> • Children and youth ages 11 to 16 • Children, youth, and families with intense emotional and behavioral health needs. • Children, youth, and families without active involvement with CWS and/or Juvenile Probation • Children, youth, and families involved with CWS and/Juvenile Probation at risk of out of home placement and/or placement disruptions 	Expansion of High Fidelity Wraparound and addition to include prevention wraparound services	Secondary and Tertiary
<ul style="list-style-type: none"> • CWS focus on: Children 0 to 5 and youth ages 11 to 16 • Children, youth, and families with intense emotional and behavioral health needs. • Children, youth, and families without active involvement with CWS • Children, youth, and families involved with CWS and at risk of out of home placement and/or placement disruptions • Children who are exposed to substance abuse in utero 	Differential Response (DR)	Secondary
<ul style="list-style-type: none"> • Children/youth ages 0-17 • Children, youth, and families with intense emotional and behavioral health needs. • Children, youth, and families without active involvement with CWS and/or Juvenile Probation • Children, youth, and families with high risk of involvement with CWS and/Juvenile Probation 	Primary and Secondary Prevention and Support Services	Primary and Secondary

Identifying Candidacy Population

To determine the target population Sutter County used the 2022 5-Year County Self-Assessment (CSA), 5-Year Self Improvement Plan (SIP), Behavioral Health Data, Probation’s Internal Data Tracker, Family Assistance Services (FAST) and SuperFAST. Information was also pulled from California Child Welfare Indicators Project (CCWIP), Safe Measures, and Kingsview dashboard with information populated from Anasazi, respectively.

Child Welfare Services and Probation reviewed historical data of Family Assistance Services Referrals, as well as adolescent admissions to Sutter-Yuba Behavioral Health Psychiatric Emergency Services. As the tables below show, there was a noticeable increase in the number

of admissions between 2019 and 2022. Through past experience and witnessing the increase of youth with complex needs in the Probation and CWS systems, it was suspected a lack of intervention with these youth might result in youth entering the Probation and/or CWS systems.

The following Tables 1-3 reflect some information found in the 2022 CSA, but updated for timeframe of 2019 to 2022 with information pulled from CCWIP.

Table 1: Sutter County CWS Children Entries to Care Count and Rate from 2019 to 2022 by Age

Age Group	Entries to Care Incident Count & Rate							
	2019	2019	2020	2020	2021	2021	2022	2022
	n	Per 1,000	n	Per 1,000	n	Per 1,000	n	Per 1,000
0-5	43	5.3	35	4.4	38	4.9	32	4.1
6-10	19	2.8	14	2.1	14	2.2	13	2
11-15	12	1.6	9	1.2	15	2.1	12	1.7
16-17	6	2	3	1	3	1	10	3.5
Total	80	3.1	61	2.5	70	2.9	99	2.8

Analysis: Children 0-5 are the children with the most entries into care, but year after year that number is improving.

Table 2: Sutter County CWS Children Entries to Care Count and Rate from 2019 to 2022 by Ethnicity

Ethnic Group	Entries to Care Incident Count & Rate							
	2019	2019	2020	2020	2021	2021	2022	2022
	n	Per 1,000	n	Per 1,000	n	Per 1,000	n	Per 1,000
Black	11	22.7	6	13.9	5	11.9	2	4.6
White	37	3.7	20	2	36	3.8	30	3.1
Latino	31	3.1	30	3	27	2.9	21	2.3
Asian/P.I.	0	0	4	1.2	2	0.6	12	3.9
Nat Amer	1	5	1	5.2	0	0	1	5.4
Multi-Race	0	0	0	0	0	0	0	0
Missing	0	0	0	0	0	0	1	0
Total	80	3.1	61	2.5	70	2.9	67	2.8

Analysis: Black children have the highest rate of entry into care, but year after year the rate of entry into care this number has been improving. There is an outlier for 2022 in which Native American children have the highest rate of entry. White children have the highest count of entry into care with the exception of Latino children for 2020.

Table 3: Sutter County Point in Time Youth in Care for Quarter 3 for 2019 to 2022 by Age

Age Group	Point in Time							
	July 1, 2019	July 1, 2019	July 1, 2020	July 1, 2020	July 1, 2021	July 1, 2021	July 1, 2022	July 1, 2022
	n	Per 1,000	n	Per 1,000	n	Per 1,000	n	Per 1,000
0-5	60	7.4	38	4.8	45	5.8	35	4.5
6-10	38	5.6	22	3.4	26	4.1	20	3.1
11-15	46	6.1	39	5.3	27	3.9	22	3.2
16-17	19	6.4	18	6.1	14	4.8	19	6.6
Total	163	6.4	117	4.7	112	4.7	96	4.0

Analysis: Children ages 0-5 and 16-17 have the highest count and rate of time in care. The overall population of children in care from point in time of July 2019 to July 2022 has decreased from 163 to 96, with the exception of age group 16-17 which has remained unchanged started and ending with 19.

The following Table 4 to 7 reflect information about children and youth who accessed and received Psychiatric Emergency Services (PES). The data was pulled from Kingsview dashboard with information populated from Anasazi.

Table 4: Sutter County Children Who Accessed PES from 2019 to 2022 by Age

Age Group	Accessed PES			
	2019	2020	2021	2022
	n	n	n	n
0-5	4	1	3	0
6-11	72	50	38	51
12-14	153	168	166	120
15-18	210	149	177	150
Total	439	368	384	321

Table 5: Sutter County Children Who Received PES from 2019 to 2022 for Ages 0-18

	Received PES			
	2019	2020	2021	2022
	n	n	n	n
Total	190	125	100	95

Analysis: Table 4 shows the age group 15-18 accessed PES the most for 2019-2022 with the exception of year 2022 in which age group 12-14 accessed PES the most. Both age groups 12-14 and 15-18 still had the highest count of children who accessed PES for 2019-2022. Table 5 shows the total number of children who received the PES services from 2019 to 2022 from ages 0-18. Comparing the total accessed and the number that received PES services, the number of children of those who actually received PES services is about a third of those who accessed PES.

Table 6: Sutter County Children Who Received Youth for Change (YFC) Full Service Partnership (FSP) for 2019 to 2022 by Age

Age Group	Received YFC FSP			
	2019	2020	2021	2022
	n	n	n	n
0-5	0	0	0	0
6-11	2	2	2	4
12-14	10	17	14	7
15-18	9	6	8	3
Total	21	25	24	14

Analysis: The number of children who received the most YFC FSP Services was age group 12-14.

Table 7: Sutter County Children Who Received Transitional Aged Youth (TAY) Full Service Partnership (FSP) for 2019 to 2022

Age Group	Received TAY FSP			
	2019	2020	2021	2022
	n	n	n	n
16-18	0	6	10	5
Total	0	6	10	5

Analysis: Because this program serves youth and young adults ages 16 through 25 with mental health or co-occurring substance use problems, there is no data for youth prior to age of sixteen, and the only data gathered was for the age group 16-18 years old.

Table 8 and 9 were obtained from the 2022 CSA and SIP 2021-2025 and table sources are from CCWIP.

Table 8: P2 Permanency in 12 Months for Children in Foster Care 12-23 months

	JUL2016- JUN2017	JUL2017- JUN2018	JUL2018- JUN2019	JUL2019- JUN2020	JUL2020- JUN2021
	%	%	%	%	%
Total	50.0	54.1	51.2	69.0	34.4

Analysis: The national standard for the measure is performance greater than or equal to 43.6%. Child Welfare has historically performed well on this measure, performing well above the national standard of 43.6% for the past five years. For 2020-2021, permanency rate dropped to 34.4%.

Table 9: P5 Placement Stability (Moves Per 1,000 Days)

	JUL2016- JUN2017	JUL2017- JUN2018	JUL2018- JUN2019	JUL2019- JUN2020	JUL2020- JUN2021
	n	n	n	n	n
Total	3.29	3.72	4.48	6.03	4.06

Analysis: The national standard for this measure is performance less than or equal to 42.12 per 1,000. Child Welfare’s rate of placement moves has steadily increased past the national standard through June 2020 where it peaked at 6.03 moves per 1000 days of care. The rate has since decreased back below the national standard.

Table 10 to 13 shows FAST and SuperFAST data. The data was pulled from FAST and SuperFAST monthly meeting agendas for 2019-2022.

Family Assistance Service Team (FAST) is a multidisciplinary membership group comprised of Sutter-Yuba Behavioral Health Youth Services, Sutter County Superintendent of Schools, Alta California Regional Center (ACRC), Sutter County Employment Services, Sutter County Probation Yuba City Unified School District, and Sutter County Child Welfare. Any agency is allowed, with the parent’s consent, to refer a child and/or child for reasons of a mental health service referral, information sharing, problem solving, a resource request, requesting a new placement, requesting Sutter County Wraparound Services, or returning from an out of home placement.

SuperFAST is Sutter County’s Interagency Placement Committee (IPC) that meets monthly and consists of, but not limited to, Child Welfare Services, Probation, Behavioral Health and other organizations such as Alta California Regional Center, Sutter County Superintendent of School, Public Health, and Youth for Change. The IPC reviews requests for Short Term Residential Therapeutic Program (STRTP) placements for Sutter County Child Welfare dependents or 602 wards, reviews cases in which a youth is in a STRTP or other congregate care setting, review cases in which a youth is transitioning from an STRTP or other congregate care setting to a home-based placement setting or who are in a STRTP placement and to discuss needs and services including Wraparound services. Other complex placement issues are also discussed at this meeting to brainstorm appropriate service needs.

Table 10: FAST Duplicated Youth by Age Group

Age Group	FAST Duplicated Youth by Age Group			
	2019	2020	2021	2022
	n	n	n	n
Age 0-5	9	0	3	0
Age 6-10	28	32	29	13
Age 11-15	77	59	93	54
Age 16-19	35	26	18	21
Total	149	117	143	88

Analysis: Age group 11-15 is the age group which came up the most in the monthly FAST

meetings.

Table 11: FAST Duplicated Youth Update/Service Referral Count

Update/Service Referral	FAST Duplicated Youth Count			
	2019	2020	2021	2022
	n	n	n	n
Information Sharing	47	64	3	73
Problem Solving/Resources	101	53	136	13
Wraparound Referral	0	0	4	2
TBS Referral	1	0	0	0
Total	149	117	143	88

Analysis: For 2019 to 2022 in the FAST meeting only a handful of youth were referred to Wraparound (due to stringent eligibility), thus many youth were staffed multiple times throughout each year, with the FAST team collaborating to find the most suitable solution and resource for youth.

Table 12: SuperFAST Unduplicated Youth by Age

Age Group	SuperFAST Unduplicated Youth by Age			
	2019	2020	2021	2022
	n	n	n	n
Age 0-5	0	0	0	0
Age 6-10	2	2	2	2
Age 11-15	9	7	3	5
Age 16-19	8	8	11	9
Total	19	17	16	16

Analysis: Age Group 16-19 was the most staffed age group in SuperFAST meetings.

Table 13: SuperFAST Unduplicated Youth Service

Service	SuperFAST Unduplicated Youth Service			
	2019	2020	2021	2022
	n	n	n	n
STRTP	10	8	3	2
Wrap	N/A	N/A	6	5
NMD	0	0	2	3
Total	10	8	11	10

Analysis: For year 2019 and 2022 it can be seen youth were mostly referred to STRTP until 2021, and once Wraparound was implemented in Sutter County in mid-2021, the number started to decline.

Table 14-20 show Probation’s Youth Referrals, Charges and Dispositions by Age. The data was gathered manually by probation using internal trackers.

Table 14: Probation’s Youth Referrals Count by Age from 2019 to 2022

Age	Probation Youth Referral Count			
	2019	2020	2021	2022
	n	n	n	n
12 Years	2	4	2	4
13 Years	8	6	8	3
14 Years	12	9	12	11
15 Years	31	19	9	18
16 Years	22	20	26	10
17 Years	36	27	30	31
18 Years	0	0	0	0
19 Years	1	0	0	0
Total	112	85	87	77

Analysis: The chart shows a reduction in referrals overall throughout the years, with the most referrals coming from the 14-17 age group.

Table 15: Youth Misdemeanor Charge from 2019 to 2022

Age	Youth Misdemeanor Charge			
	2019	2020	2021	2022
	n	n	n	n
12 Years	1	4	2	3
13 Years	7	6	2	3
14 Years	9	4	7	6
15 Years	18	10	4	12
16 Years	13	12	16	5
17 Years	28	18	20	16
18 Years	0	0	0	0
19 Years	0	0	0	0
Total	76	54	51	45

Table 16: Felony Charge from 2019 to 2022

Age	Youth Felony Charge			
	2019	2020	2021	2022
	n	n	n	n
12 Years	1	0	0	1
13 Years	1	0	6	0
14 Years	3	5	5	5
15 Years	13	9	5	6
16 Years	9	8	10	5
17 Years	8	9	10	15
18 Years	0	0	0	0
19 Years	1	0	0	0
Total	36	31	36	32

Table 17: Probation Disposition Count by Age for Year 2019

Age	Probation Disposition for Year 2019					
	Informal Handling	Informal Probation Through the Court	Formal Probation Without Wardship	Wardship	Deferred Entry of Judgment	Pending
	n	n	n	n	n	n
12 Years	2	0	0	0	0	0
13 Years	6	0	0	2	0	0
14 Years	9	0	2	0	1	0
15 Years	13	3	5	3	7	0
16 Years	11	0	3	3	5	0
17 Years	24	1	4	4	3	0
18 Years	0	0	0	0	0	0
19 Years	0	0	0	1	0	0
Total	65	4	14	13	16	0

Table 18: Probation Disposition County by Age for Year 2020

Age	Probation Disposition for Year 2020					
	Informal Handling	Informal Probation Through the Court	Formal Probation Without Wardship	Wardship	Deferred Entry of Judgment	Pending
	n	n	n	n	n	n
12 Years	4	0	0	0	0	0
13 Years	6	0	0	0	0	0
14 Years	5	0	0	3	1	0
15 Years	7	0	3	3	6	0
16 Years	12	0	2	5	1	0
17 Years	16	1	4	2	4	0
18 Years	0	0	0	0	0	0
19 Years	0	0	0	0	0	0
Total	50	1	9	13	12	0

Table 19: Probation Disposition Count by Age for Year 2021

Age	Probation Disposition for Year 2021					
	Informal Handling	Informal Probation Through the Court	Formal Probation Without Wardship	Wardship	Deferred Entry of Judgment	Pending
	n	n	n	n	n	n
12 Years	2	0	0	0	0	0
13 Years	4	0	1	2	1	0
14 Years	8	0	0	1	3	0
15 Years	4	1	1	0	3	0
16 Years	14	1	2	5	4	0
17 Years	20	0	6	4	0	0
18 Years	0	0	0	0	0	0
19 Years	0	0	0	0	0	0
Total	52	2	10	12	11	0

Table 20: Probation Disposition Count by Age for Year 2022

Age	Probation Disposition for Year 2022					
	Informal Handling	Informal Probation Through the Court	Formal Probation Without Wardship	Wardship	Deferred Entry of Judgment	Pending
	n	n	n	n	n	n
12 Years	4	0	0	0	0	0
13 Years	3	0	0	0	0	0
14 Years	5	1	1	2	2	0
15 Years	13	0	1	1	2	1
16 Years	5	1	0	0	1	3
17 Years	13	2	1	9	3	3
18 Years	0	0	0	0	0	0
19 Years	0	0	0	0	0	0
Total	43	4	3	12	8	7

Needs Assessment

Based on the data to determine the candidacy CWS and Probation need to focus on the children, youth, and families with intense emotional and behavioral health needs. CWS also needs to prioritize children, youth, and families without active involvement with CWS and/or Juvenile Probation as well as those involved with CWS and/or Juvenile Probation at risk of out of home placement and/or placement disruptions.

In addition, the 2021 Sutter County Self-Assessment (CSA) C-CFSR planning team, stakeholders to include individuals with lived experience, focus groups, and peer review participants identified the priority needs and outcome improvement goals for the SIP, and in large part for the CPP as well. While Sutter County was developing the CSA it was fortuitous that the guidelines for the CPP were released, making it possible to have the CSA used as an integral part of defining the needs of the children and youth in the community. The timing of the CSA also made it much easier to communicate with stakeholders, individuals with lived experience, community, and prevention partners that we could collaborate for the completion of the SIP and CPP. Because the CSA, SIP and CPP were happening around the same time the CSA, SIP, and CPP align in the needs and goals of the children, youth, and families of Sutter County.

For the CSA, the C-CFSR planning team completed its peer review process, stakeholder meeting, focus group review and recommendation. After the CSA was completed the C-CFSR team a stakeholder survey named the Stakeholder System Improvement Plan survey. The survey compiled the main recommendations for CWS and Probation that were identified by stakeholders during the CSA. Those recommendations were then ranked by what stakeholders believed was most important to them. Out of the stakeholder participants in the survey,

feedback did include that of individuals with lived experiences such as youth, former foster youth, and parents.

The top 3 recommendations for CWS and Probation by priority order of 1 being highest priority for CWS and Probation were identified as follows:

1. Family therapy (particularly for probation or other trauma informed therapy model)
2. More placement options needed to address emergency placements and longer-term placement for children/youth with complex needs
3. Differential Response (DR) or other alternative response models to prevent re-entry into foster care

These ranking strategies by priority were utilized for prioritization in the SIP.

Please see the Stakeholder System Improvement Plan Survey in Attachment A.

Recommendation number one (1), family therapy, was addressed by Probation shortly after the CSA concluded. Probation contracted with a community-based organization to provide family therapy to Probation youth when needed. Thus, family therapy in and of itself will not be included as a requested program in the CPP.

Reviewing the CSA stakeholder recommendation for CWS is to focus on increasing permanency in 12-23 months for children entering care (P-2) and to improve placement stability (P-5). What was common among the stakeholder feedback, peer recommendations and recommendations from the focus groups was the identification of lack of resources in the community to assist children/youth with complex needs. Sutter Foster children/youth often have significant needs related to physical health, behavioral and mental health, developmental needs, and substance abuse issues, along with a history of trauma and neuro-psychological needs that require a team of providers to address and treat. Although, Sutter County has intensive behavioral health services for children, there are times when the assessed level of care is not immediately available to address the complex needs of children and youth in foster care.

For the Stakeholder System Improvement Plan survey, the top recommended strategies for CWS are as follows:

1. Review ability to increase availability of services, such as Wraparound, to serve children/youth in their homes who are at-risk of going into a high-level placement such as Short Term Residential Therapeutic Program (STRTP)
2. Review prevention service effort to reduce children/youth going into foster care, such as Differential Response Program or other alternative response model.
3. Develop partnerships with Foster Family Agencies to meet the increasing complex placement needs of children and youth – in particular, emergency foster homes.

For the SIP another way of tackling permanency and placement stability is the development of emergency respite services to decrease placement disruptions for children/ youth who have experienced three or more placement changes in the past 2 years due to complex care needs and increase permanency. For the CPP this is a valuable prevention service to be explored for children/youth and funding is to be explored.

For the Stakeholder System Improvement Plan survey, the top recommended strategies for Probation are as follows:

1. Assess community-based organizations to provide family therapy services to probation youth and their families
2. Increase availability of services, such as Wraparound, to serve children/youth in their homes who are at-risk of going into a high-level placement such as Short Term Residential Therapeutic Program (STRTP)

Strategy number one (1) will not be included in the CPP as previously stated. Strategy number two (2) will be worked on by both CWS and Probation and included in the CPP.

Sutter County Comprehensive Prevention Plan

Sutter County's Comprehensive Prevention Plan will include Wraparound, Differential Response, Primary and Secondary Prevention and Support Services.

Wraparound

Sutter County's plan for wraparound is the expansion of High Fidelity Wraparound and to include wraparound prevention services prior to any involvement with CWS and/or Probation. Current Wraparound services in Sutter County only address Dependent/Wardship youths who are at risk of STRTP placement, those who have experienced placement instability and may require STRTP placement if stabilization through intensive community-based services were to be unsuccessful or unavailable, and aftercare services when a youth is stepped-down from an STRTP. For the SIP, CWS is choosing to expand its current Wraparound services to service children/youth in homes at-risk of going into the high level placement such as STRTP. This will help with both increasing permanency in 12-23 month for children entering care (P-2) and improving placement stability (P-5). This strategy aligns with the CPP; however, for the CPP, CWS and Probation plan is for the expansion of the Wraparound program and adding a prevention wraparound, to allow a bigger pool of children/youth to be allowed to be able to access wraparound services. The FAST data on Table 10 shows the age group 11 to 15 is the age group that occurs most often in the monthly FAST meetings and Table 11 shows that only a handful of youth end up being referred to Wraparound because they do not meet current eligibility criteria, since most youth being discussed are not CWS/Probation youth and are only discussed at FAST for information sharing or problem solving purposes. These youth have high needs that require more intensive case management and a higher level of service than

Probation or CWS can currently provide with existing intervention and prevention services, since the youth are not under the jurisdiction of either Probation or CWS. The strategy for expansion of Wraparound to include prevention wraparound services allows the FAST collaborative team to refer children and youth who are at risk of displacement disruption, have complex needs, and not involved in with CWS and/or Probation to gain access Wraparound services.

To achieve this, Sutter County will continue to use existing team meetings such as the FAST team meeting that occurs every week to discuss each case as referred by community based organizations for appropriateness of Wraparound services.

Wraparound services include a team of mental health providers that support a specific youth and family in addressing significant behavioral and mental health needs. The team consists of a mental health clinician who work directly with the youth to provide individual therapy. The team also has one to two mental health rehabilitation specialists who also work with the youth individually at home and in the community in order to allow the youth to practice skills learned and discussed in therapy. The team also has a parent partner working directly with the caregiver on how to manage, cope, and address the youth's behavioral and/or social emotional concerns in a healthy way. The last team member includes the facilitator who manages the team's schedule with the youth and facilitates regular Child and Family Team Meetings with the youth, caregivers, and the Wraparound team. If needed, the clinician can refer the youth to the agency psychiatrist to provide psychotropic medication evaluation and support.

Differential Response (DR)

Because there is a need to prevent children entering into the foster care system in the first place CWS is choosing to use Differential Response (DR) Program as a secondary prevention for children and youth. DR will allow CWS to respond in a more flexible manner to reports of child abuse or neglect. CWS will be able to respond to allegations when they do not necessarily meet the statutory definition of abuse or neglect and CWS will also be able to respond with additional targeted services to those who would benefit from DR services when the report or allegation do meet the definition of abuse or neglect. The DR approach will prevent the reoccurrence of maltreatment, assist and guide families in identifying root cause and concerns, access services, strengthen the family unit, and promote the safety and well-being of children and youth. DR will provide children and families the support they need to keep children safely in their homes and prevent CWS intervention.

In order to offer the DR program, CWS would be contracting out for DR services to a service provider. DR services would be completed by referral by CWS social worker when determined it is appropriate for DR services to be offered. The determination of whether services are to be appropriate for DR services are to be reviewed by the Review, Evaluate and Determine (RED) Team approach.

DR services to be provided are to include completion of safety assessment with families, plan to

get services for assessed needs, and case management services. Services planned to be offered by DR also include to connect families with community resources, referrals to substance use treatment, co-dependency and anger management classes when needed.

Primary and Secondary Prevention and Support Services

To support children and families and increase safety, permanency, well-being for children in the community and increase prevention efforts CWS and Probation continues to explore upstream prevention services. CWS will explore upstream prevention service for children 0 to 5 and children and youth of all ages facing racial/ethnic disproportionality.

Table 1 shows age group 0 to 5 is the most in need because this age group makes up the most entries into the CWS. Table 2 shows the children who face the most disproportionality are black children regardless of age. With that in mind CWS will work to strengthen the already existing relationships with community partners to align our common prevention efforts, collaborate and provide community awareness and education to focus on *Primary and Secondary Prevention and Support Services*. The goal of the collaborative for Primary and Secondary Prevention and Support Services is to assess and target the needs of children and youth ages 0 to 17 and their families before they are referred into CWS or before they are placed in foster care placement. Currently the main needs children and youth 0 to 5 are those who are referred into CWS or those who are placed in CWS placement and children and youth ages 0 to 17 who face racial/ethnic disproportionality. For the Primary and Secondary Prevention and Support Services CWS is looking to collaborate prevention efforts with Sutter County Children and Families Commission (SCCFC), and Head Start, Public Health, Behavioral Health, DV/CAPC, the schools and more.

SCCFC and Head Start already focus on children ages 0 to 5, parenting, and pregnant women and in combination the prevention efforts can engage more parents to prevent child abuse, neglect and prevent children 0 to 5 from being referred into CWS or are placed in foster care placement. Public Health, Behavioral Health, Schools and DV/CAPC collaboration is very beneficial because they already focus on the children's mental, physical health, growth of the children and youth in the community and other services such as Substance Abuse Disorders (SUDs). This collaboration will help find solutions for the children and youth 0 to 5 and to address the current need of children and youth who face racial/ethnic disproportionality who are referred to CWS or placed in foster care placement. In addition, CWS is hoping to work with the collaborative to explore Diversity Equity and Inclusion (DEI) education options.

As part of the objective to also bring community awareness and education CWS will explore additional education and prevention services, and community campaigns/education such as The Lisa Project. Currently CWS, in collaboration with agencies from the DV/CAPC are exploring the opportunity to bring The Lisa Project to Sutter County, which is a primary prevention

strategy. The Lisa project is a multi-sensory exhibit experience which allows visitors to hear, see and experience the reality children face on a daily basis when facing child abuse. In the exhibit the visitors are provided audio narration from a child's perspective and guided through rooms and scenarios depicting abuse. For more information on The Lisa Project visit the following link: <https://thelisaproject.org/>.

Sutter County Probation has focused intensively on prevention and intervention services within the community since at least 2008. Sutter Probation emphasizes partnerships and active collaboration among stakeholders to serve and work with youth and their families. An integral part of reducing the numbers of youth involved in the juvenile justice system has been identifying youth at risk, well before actual involvement. With Probation Officers stationed on school sites and having created collaborative relationships with schools and local law enforcement, probation is able to provide voluntary, evidence-based prevention services to youth aged 12 and up in the entire community. Further, youth with identified risk factors are recognized and referred to services by agencies within the county, including probation, child welfare, behavioral health, community-based organizations, and city and county schools. Through both legislative changes and prevention and intervention efforts, probation has reduced the number of youths under probation supervision from over 120 youths in 2014, to approximately 40 youths in 2023. Currently, probation provides several evidence-based programs, (described in detail in Attachment C). At this time, probation will also continue to explore primary and secondary prevention efforts; however, none are identified at this time for inclusion in the CPP.

In order to meet the needs of the community Sutter County will hold regular meetings with the individual with lived experience and community based organization to review, and evaluate the effectiveness of the prevention plan. Furthermore, Sutter County will continue to review data to ensure that the prevention services are effective in addressing the needs of the children and families. The expected outcomes of an effective prevention plan will be based on the number of placement disruptions, permanency, and recurrence of maltreatment.

Service/Asset Mapping

There is shared commitment among the leadership, other public agencies and community partners for prevention efforts. Participation in the comprehensive prevention plan and family wellbeing plan support programs and initiatives aligns with existing county practices and policies.

Before providing information about the other community partners, programs, and services below see the information of what makes up Children's Services Branch, Probation and Health and Human Services other branches:

Children's Services Branch

Child Welfare Services is part of the Children's Services Branch of Sutter County Health and Human Services.

The Children's Services Branch provides behavioral health services and child welfare services to children and youth from ages 0-25, and their families. Behavioral health services consist of outpatient therapy, case management, substance use treatment and medication management services delivered in a variety of settings and serves both Sutter and Yuba Counties. Child Welfare Services (CWS) provides services to protect the safety and well-being of children in Sutter County.

- Child Welfare Services include:
 - Screening and investigating reports of abuse, neglect, or harm
 - Assessing safety and risk
 - Providing families with referrals to community resources
 - Providing supportive services to children and families in their homes
 - Providing out of home placement and permanency planning when necessary
 - Providing services to help foster care youth transition to adulthood
 - Approve resource family homes for placement of children
- Youth and Family Behavioral Health Services include:
 - Forensic Services to youth in Juvenile Hall and Camp Singer
 - Children's System of Care (CSOC)
 - Transition Age Youth (TAY) – Full Services Partnership - The TAY (FSP) is the highest level of outpatient care for local youth. The Program serves youth 16 through 25 years old with mental health or co-occurring substance use problems which result in significant social, emotional, and educational or vocational difficulties. More specifically the program serves youth who may be:
 - Homeless or at risk of homelessness
 - Aging out of the foster care system or the juvenile probation system
 - Gang-involved or at risk of gang involvement
 - High risk self-harming behaviors or youth whose cultural identity places them in underserved populations within our community.
 - Youth for Change – is a contracted vendor providing specialized services for children, youth and families who have intensive treatment needs. The specialized services provided include Community Based Services (CBS), Full Service Partnership (FSP), Therapeutic Behavioral Services (TBS), Intensive In home Based Services (IHBS), and Wraparound.
 - Youth Outpatient Services - operates the Open Access Clinic and ensures that children are referred to the necessary level of care to meet their needs. The Youth Outpatient Services site also provides office-based psychotherapy that

- includes behavioral health assessment, individual, group, and family therapy, medication support, and case management for youth ages 0-20 years of age.
- Youth Urgent Services - Youth Urgent Services provides expedited access to youth outpatient services for youth who have been taken to Psychiatric Emergency Services (PES) experiencing suicidal or homicidal ideation, and for youth who are hospitalized and need urgent follow up services post-hospitalization. The team works to address the crisis episode, to stabilize the youth, and provides referrals to appropriate services. The Youth Urgent Services team can also provide time-limited psychotherapy, medication management, and case management.

Probation

Probation's main goal is to assist youth who have committed illegal acts through the juvenile justice system, by triaging each youth's referral and providing prevention and intervention services. Probation utilizes all internal and community resources to meet a youth and family's needs. Probation's range of dispositions include, diversion, informal probation, formal probation without Wardship, Deferred Entry of Judgment, and Wardship. All Probation's prevention and intervention services are offered to youth community-wide, not merely youth referred for a citation or arrest. In 2019, Probation reorganized adolescents aged 18 to 21 years old, who were granted Adult Probation, from the Adult Division to caseloads in the Juvenile Division to meet their specialized developmental needs.

The Probation Department is led by the Chief Probation Officer. There are three divisions within probation, the Adult Division, the Juvenile Division, and the Administration Division. The Adult and Juvenile divisions are led by Deputy Chief Probation Officers (DCPO), and the Administration Division is led by the Administration and Finance Manager.

The Juvenile Division is comprised of two units: Juvenile Intake and Juvenile Supervision.

Health and Human Services other Branches:

Administrative and Finance Branch:

The Administration and Finance Branch provides support and administrative duties to ensure that our programs have the necessary resources to provide services to our clients.

Adult Services Branch:

The Adults Services Branch connects elderly and disabled adults to services that promote health and well-being in order to preserve their independence as appropriate through behavioral

health services, substance abuse treatment, and in-home supportive services. Adult Services Branch consists of two programs, Adult Outpatient Behavioral Health Services and Adult Social Services.

- Adult Outpatient Behavioral Health Services include:
 - Urgent Services: Open Access Clinic
 - Wellness & Recovery
 - Adult Education
 - Older Adult Services
 - Ethnic Outreach: Latino Outreach Center/Hmong Outreach Center
 - First Steps Perinatal Program
 - Options for Change Outpatient Services
 - Forensic Services
 - Adult Probation
 - Conditional Release Program
- Adult Social Services include:
 - Adult Protective Services
 - Investigation and intervention of adult abuse & neglect
 - In Home Supportive Services
 - IHSS Public Authority
 - Public Guardian

Acute Psychiatric Services Branch:

The Acute Psychiatric Services Branch supports individuals that may be experiencing a behavioral health crisis with emergency or urgent psychiatric needs. Services provided include assessment for hospital and outpatient crisis needs for both children and adults. Acute Psychiatric Services also oversees Patients' Rights services and directly operates a Psychiatric Health Facility (PHF), an outpatient crisis clinic and provides psychiatric consultation to Adventist Health + Rideout Hospital in Marysville, California.

Employment and Eligibility Services Branch:

The Employment and Eligibility Services Branch administers public assistance benefits and provides workforce development programs and supportive services

Public Health Services Branch:

The Public Health Services Branch promotes and protects the health of our community through disease prevention and management programs, education on healthy living, emergency

preparedness, and Public Health program implementation. Specific program and services include WIC, Public Health Nurses, and medical care.

Sutter County has a number of community partners that work together in providing prevention services in the community. This includes at the primary, secondary, and tertiary level. Virtually all of these services support families most vulnerable to systemic issues such as homelessness, unemployment, lack of access to education, and poverty. (Attachments B and C)

Theory of Change Model

The problem that the collaborative is wishing to address is Child Welfare involvement and/or out of home placement for children and youth in the Sutter community. The collaborative would like to reduce Child Welfare involvement and/or out of home placement rates for children and youth in the Sutter community. The resources required to successfully create the needed change is to review the ability to contract with a community based provider to provide intensive community and family support, including intensive mental health and behavioral health services for children, youth and families who are identified with this level of need in Sutter County. The community changes and specific service array would include the expansion of the High- Fidelity Wraparound with prevention wraparound services, Differential Response, and other upstream prevention services in order to better support families and reduce the need for Child Welfare involvement and/or out of home placement for children and youth in Sutter County. The short-term goal is for families in Sutter County to have improved access to intensive mental health and behavioral health services. The long-term outcome is that improved access to intensive in-home services, the families will less likely require Child Welfare involvement and/or out of home placement for children and youth.

See Attachment D for the Theory of Change Model

Spending and Sustainability Plan

Sutter County will utilize the State FFPS Program Block Grant (State Block Grant) for primary, secondary, and tertiary prevention efforts. Sutter County's Child Welfare Services and Probation allotments are being used together for the prevention efforts.

Please see the attached funding chart for the State Block Grant in attachment E. Note the amounts listed in the funding chart shows estimated or pending amount because final claiming or contracts are yet to be determined.

The below programs and funding sources assist in meeting or enhancing the educational, psychological, emotional, and physical and/or socialization needs of parents and children at risk of abuse or involved in the child welfare system.

In addition to the CWS basic allocation, some other funding sources are: Specialized Care Incentives Assistance Program (SCIAP), Independent Living Skills Program (ILSP) funding, Child Abuse Prevention, Intervention and Treatment (CAPIT), and Preserving Safe and Stable Families (PSSF), and Community Based Child Abuse Prevention (CBCAP) dollars through the state Office of Child Abuse Prevention (OCAP), Bringing Families Home (BFH), Commercial Sexual Exploitation of Children (CSEC), and Family Urgent Response System (FURS).

The Sutter County Juvenile Probation Unit is funded through several sources including access to probation placement specific youth funding through CWS, General Fund, the Youth Offender Block Grant, the Juvenile Justice Crime Prevention Act, Juvenile Probation Fund, Commercial Sexual Exploitation of Children (CSEC), Child Family Team (CFT), and the funds allocated by the state to support our System Improvement Plan (SIP). These funding sources support a variety of goals, including a wide range of juvenile justice prevention efforts, rehabilitation and support of probation youth, services for family of probation youth, placement of youth when needed, support of our Transitional Aged Youth program, and various intervention programs.

To leverage funding in addition to the State Block Grant, CWS will use some of the funding such as the American rescue Plan Act-Community-Based Child Abuse Prevention (ARPA-CBCAP), Community-Based Child Abuse Prevention (CBCAP), Child Abuse Intervention and Treatment (CAPIT), and Promoting Safe and Stable Families Program (PSSF). It should be notated Sutter County didn't use most of its funding from OCAP for Fiscal Year 2022/2023 and will be rolling over funding to Fiscal Year 2023/2024 to be used for the prevention efforts. Probation also has funding for the prevention efforts such as the Youth Offender Block Grant and Juvenile Justice Crime Prevention Act. Sutter County continues to explore other funding sources to ensure the sustainability of services in the CPP.

Additional Assurances

Please refer to Attachment F for Sutter County's completed Assurance Template.

Attachments

Attachment A

Stakeholder System Improvement Plan Survey

The Sutter County C-CFSR team conducted a Stakeholder System Improvement Plan survey. The survey was distributed to 208 stakeholders in June of 2022, and results were collected between June 29 and July 25, 2022. A total of 65 people (31.3% of stakeholders) completed at least one ranking. Participants from the following required stakeholder categories submitted at least one response: county child welfare, probation, county health department, county mental health department, prevention partners, education partners, AOD partners, and juvenile court representatives. Multiple members of the Child Abuse Prevention Council participated in the survey. No respondents from the Promoting Safe and Stable Families OCAP funding recipients identified themselves by name. Participants were asked to rank items in each the following categories on a scale of **most important** to **least important**.

1. Priority Recommendations (Table A)
2. Potential Child Welfare Strategies (Table B)
3. Potential Juvenile Probation Placement Strategies (Table C)

The counts for each ranking are provided in the summary tables below.

The most common recommendations for CWS and Probation identified by stakeholders are Listed below in Table A. Participants were asked to rank from **highest priority (1) to lowest priority (7)**. The table shows the items in order of ranked priority, calculated by total mean (average) ranking of each item. A lower mean score means a higher ranking.

Table A

Priority Recommendations for CWS and Probation Identified by Stakeholders	Ranked Priority	Mean Ranking	Count
Family therapy such as Functional Family Therapy (particularly for probation or other trauma informed therapy model)	1	2.91	65
More placement options needed to address emergency placements and longer-term placement for children/youth with complex needs	2	3.42	65
Differential Response or other alternative response models to prevent re-entry into foster care	3	3.69	65
Peer Partners - assigned to assist families with accessing resources	4	3.8	65

Partner with Foster Family Agencies (FFAs) to recruit and retain placement types to meet the complex needs of children and youth	5	3.89	65
Increase Family Finding efforts and identify resources to place/make other permanent connections with family or non-related extended family members (EREFM) who are identified by children/youth as family	6	4.31	65
Review and assess alternative placement models such as the Mockingbird Family Model (CWS)	7	5.98	65

Participants were also given the opportunity to provide any recommendations they felt were missing from the list. Below are the responses for this open-ended question. No ranking was performed on these items.

- Work with County Counsel to recruit and retain high-caliber Juvenile court attorneys.
- Development of updated Policies & Procedures from referral to discharge as needed, for both CWS and Probation.
- Tracking of Prevention services that are connected to federal outcomes measures.
- Home Visiting may be an option as a prevention service.
- Ensure students with exceptional needs are assigned a surrogate parent in a timely manner and that the surrogate is provided the full educational record in compliance with Individuals with Disabilities Education Act (IDEA). Ensure that multiple placements do not delay annual Individual Educational Plans (IEP), triennial assessments, or updated behavior intervention plans. Refer resource families to Family Empowerment Centers and Early Start Family Resource Centers.
- For clients to have less turnover with their social workers. Relationships are important for clients to build with their providers
- Trauma Informed training for Foster Family Agencies.
- Treatment options for kids with complex developmental trauma
- Support for Intensive Services Foster Care (ISFC) placements such as Wraparound, Special mental health services, Therapeutic Behavioral Services (TBS), and Rehab services. The youth that will come out of congregate care as well as those youth who will have complex issues need to have a well-designed robust support system.
- Wraparound as an alternative to placement to preserve and assist the family.
- Working in collaboration with the Foster Family Agency Social Worker to address the

needs of the child and stabilize in placement.

Potential strategies for CWS are listed below in Table B. Participants were asked to rank from **highest priority (1) to lowest priority (7)**. The table shows the items in order of ranked priority, calculated by total mean (average) ranking of each item. A lower mean score means a higher ranking.

Table B

CWS Strategies for Next SIP	Ranked Priority	Mean Ranking	Count
Review the ability to increase availability of services, such as Wraparound, to serve children/youth in their homes who are at-risk of going into a high-level placement such as a Short Term Residential Therapeutic Program (STRTP)	1	2.14	59
Review prevention service efforts to reduce children/youth going into foster care, such as Differential Response Program or other alternative response model	2	2.85	59
Develop partnerships with Foster Family Agencies to meet the increasing complex placement needs of children and youth - in particular, emergency foster homes	3	3.51	59
Review staffing needs and assess classifications other than social workers to add support staff to CWS	4	4.29	59
Develop more foster homes that have trained foster parents to provide care to children/youth with challenging needs	5	4.36	59
Assess resources for Family Finding	6	5.32	59
Continue research and assess funding opportunities to increase local placement opportunities such as implementation of the Mockingbird Family Model: An innovative foster care model that creates an extended family network to support foster families so they can meet the challenging and complex needs of children and youth experiencing foster care. The design provides a framework and opportunity for communities to come together in support of its young people.	7	5.54	59

Potential strategies for Juvenile Probation Placement are listed below in Table C. Participants were asked to rank from **highest priority (1) to lowest priority (6)**. The table shows the items in order of ranked priority, calculated by total mean (average) ranking of each item. A lower mean score means a higher ranking.

Table C

Juvenile Probation Placement Strategies for Next SIP	Ranked Priority	Mean Ranking	Count
Assess community-based organizations to provide family therapy services to probation youth and their family	1	2.32	56
Increase availability of services such as Wraparound to serve children/youth in their homes who are at-risk of going into a high-level placement such as an STRTP	2	2.43	56
Continue utilizing psychological evaluations to accurately assess risk and needs of youth for matching of least restrictive services	3	3.79	56
Improve access to emergency in-county foster care beds for hard to place children/youth. Research funding opportunities and meet with local FFA providers to assess readiness and ability to address these placement needs	3	3.79	56
Continue improving upon Family Finding practices	5	3.88	56
Become more involved in state-wide probation placement consortium	6	4.8	56

Additionally, participants were given one last opportunity to provide any other feedback. Below are the responses for this open-ended question.

- Youth on probation need more accountability for their actions. Having a dual status dependent could be helpful for this.
- Review of Placement Policies and Procedures
- Collaborative networking with California Conservation Corp and other similar services for youth to experience a sense of accomplishment and achievement.
- Hold the youth accountable and responsible for their actions. Teach accountability and personal responsibility. Work as a solid partnership with FFA SW and value their input and feedback.
- Uncertain of the state-wide probation placement consortium

Attachment B

Service / Asset Mapping

Board of Supervisors (BOS)

The Sutter County Board of Supervisors designates the Department of Health and Human Services, Children's Services Branch, Child Welfare Services to administer Child Abuse Prevention Intervention and Treatment (CAPIT), Community Based Child Abuse Prevention (CBCAP) and Preserving Safe and Stable Families (PSSF) funds allocated to Sutter County through the Office of Child Abuse Prevention (OCAP). Child Welfare Services is responsible for monitoring CAPIT/CBCAP/PSSF subcontracts, data collection, program outcome evaluations, program and fiscal compliance, and completes and submits the annual reports for all programs funded by CAPIT/CBPAP/PSSF.

Interagency System of Care for Children, Youth and Family Services (AB2083) Memorandum of Understanding (MOU)

This MOU is an agreement between system partners that consists of Sutter County Probation, Sutter County Health and Human Services Department – Children's Services Branch-Child Welfare Services, the Sutter County Health and Human Services Department Public Health Branch, the Sutter County Children's and Families Commission, Sutter-Yuba Behavioral Health, the Sutter County Office of Education, the Sutter County Special Education Local Plan Area, and the California Department of Developmental Services, Alta California Regional Center to ensure that all public programs for children, foster youth, at risk youth and families will provide services in an integrated, comprehensive trauma informed, culturally responsive, evidence-based/best practice manner, regardless of the agency door by which children and families enter.

Family Intervention Team (FIT)

FIT consists of the Chief Probation Officer or designee, the Director of Health and Human Services or designee, the Director of Behavioral Health or designee, the Director of Children's Services or designee, the Public Health Director or designee, the Superintendent of the County of Office of Education or designee, a representative from Yuba City Unified School District, a representative from Alta Regional Center, a representative from Sutter County Special Education Local Plan Area, a representative from Sutter County Children and Families Commission and meets monthly. The FIT is responsible for the direct management and operation of the Sutter County's Integrated Children's System of Care and the members utilize a shared decision-making process for all programs and services identified by the system partners.

Domestic Violence Council and Child Abuse Prevention Council (DV/CAPC)

Sutter County Child Abuse Prevention Council was created in 2003 by action of the Board of Supervisors of Sutter County as a joint council along with the Domestic Violence Prevention Council. The Domestic Violence/Child Abuse Prevention Council is an independent organization that resides within the county government with a multidisciplinary membership. The

membership of the Council continues as follows: Sutter County Superior Court, Sutter County Family Law Court, Sutter County District Attorney's Office, Sutter County Sheriff Office, Sutter County Probation Department, Sutter County Victim Services, Sutter County Health and Human Services Department, Sutter County Employment and Legibility Branch, Sutter County Children Services Branch, Sutter County Superintendent of Schools office, Sutter County Public Health, Sutter-Yuba Behavioral Health, Yuba City Unified School District, Yuba City Police Department, California Highway Patrol, Sutter County Children and Families Commission, Yuba-Sutter Bar Association, Casa de Esperanza (domestic violence shelter), Adventist Health +, Birthing Center, and Adventist Health + Rideout Emergency Room.

The Domestic Violence/Child Abuse Prevention Council coordinates the county's prevention and early intervention efforts by monitoring and reporting to the Board of Supervisors data on child abuse and domestic violence involving children, and by coordinating with the Child Welfare Services to make recommendations for funding of CAPIT/CBCAP/PSSF and County Children's Trust Fund (CCTF) services. Each year the council reviews proposals, evaluates outcomes, and ensures services recommended to the Board of Supervisors for funding aligns with the goals and objectives of the Domestic Violence/Child Abuse Prevention Council and meet the community needs as informed by the County Self-Assessment. The Domestic Violence/Child Abuse Prevention Council also discusses public events to share with the community to increase child abuse prevention.

County Children's Trust Fund Commission, Board or Counsel & PSSD Collaborative

The Domestic Violence/Child Abuse Prevention Council is also designated to carry out the function of overseeing the County Children's Trust Fund (CCTF). The council collects information about the programs, services and activities funded with County Children's Trust Fund dollars through the same process through which CAPIT/CBCAP/PSSF funded services are reviewed. Information collected on CCTF programs and services is published annually; both in the Domestic Violence/Child Abuse Prevention Council meeting minutes and on www.suttercounty.org Board of Supervisors minutes. Sutter County deposits all of the CBCAP allocation into the CCTF then 100% of CBCAP funds are granted out to community based nonprofit organizations for child abuse prevention services.

Alta California Regional Center (ACRC)

Alta California Regional Center provides services to children with a developmental disability and also offers other services, for example respite. ACRC is an essential organization to Sutter County for the well-being of children and youth. ACRC part of the AB2083 MOU, FIT, FAST and it coordinates and coordinates with CWS for needed services provided by ACRC.

Children and Families Commission

The Sutter County Children & Families Commission provides a comprehensive system of information, programs, and services that support Sutter County children ages 0-5 and their families to ensure that each child is prepared to enter school healthy and ready to learn. Sutter County Children & Families Commission works with many community partners to provide a complimentary array of services to our youngest children and their families in Sutter County.

CalWORKs

The CalWORKs program is a public assistance program under Health and Human Services that provides cash aid and services including job training, assessments, drug treatment, and therapy to eligible families that have a child(ren) in the home.

Linkages

Linkages is a collaborative meeting that includes staff from Sutter County Health and Human Services – Employment and Eligibility Branch and Sutter County Health and Human Services – Children’s Services Branch, Child Welfare Services, and other service providers. The Linkages team meets twice a month to discuss families who are involved with both CalWORKs and Child Welfare Services. The goal of Linkages is to improve service coordination and case planning, prevent duplication of efforts and services, and maximize funding and resources to better serve clients accessing both systems.

Victim Services Multi-Disciplinary Team

This Multi-Disciplinary Team (MDT) meets monthly to discuss routine case reviews to share information, exchange ideas, coordinate services, and eliminate duplication of efforts. The goal is to reduce the number of interviews of a child victim as well as promote inter-agency cooperation for criminal and dependency investigations and for effective social service delivery. The MDT consists of Sutter County Health and Human Services, Children’s Services, Child Welfare Services and Youth and Family Services, Sutter County District Attorney’s Office, Sutter County Victim Services Program, Sutter County Sheriff’s Office, Yuba City Police Department, Sutter County Probation Department, Casa de Esperanza, Sutter County Counsel, Children and Family Commission and Sutter and Bridging Evidence Assessment & Resources (BEAR) through Child Abuse and Neglect Program from Sutter Children’s Center Sacramento.

Sutter-Yuba Behavioral Health (SYBH)

Sutter-Yuba Behavioral Health (SYBH) provides services to individuals and families who are experiencing serious or ongoing mental health and/or substance use disorders in Sutter and Yuba Counties. There is a toll free 24-Hour psychiatric emergency line. The Adult behavioral health is part of the Adult Services branch, Psychiatric Health Facility and psychiatric Emergency Services are part of the Acute Psychiatric Services branch. Youth and Family Services programs are part of the Children’s Services branch. For Adult Services branch, Acute Psychiatric Services branch and Children’s Services branch specifics about programs/services please refer to the [Asset/Service Mapping](#) section. Fees for services are based upon the client’s ability to pay and most medical insurance, Medi-Cal and Medicare are accepted.

Medi-Cal Managed Care

Medi-Cal Managed Care provides high quality, accessible, and cost-effective health care through managed care delivery systems. Medi-Cal Managed Care contracts for health care services through established networks of organized systems of care, which emphasize primary and preventive care. Managed care plans are a cost-effective use of health care resources that

improve health care access and assure quality of care. Currently, Anthem Blue Cross Partnership Plan and California Health and Wellness are the two managed care plans available in Sutter County, but Sutter County is in the midst of transitioning to different plans. Effective January 1, 2024, the only two available plans in Sutter County will be Partnership HealthPlan of California (PHC) and Kaiser Permanente (Kaiser).

Brining Families Home (BFH)

Sutter County is part of the Bringing Families Home program which provides critical housing-related supports to child welfare involved families experiencing housing crisis. The goal of the program is to quickly and safely house families in order to establish permanent housing. The program provides either one time assistance, partial or full financial assistance for move-in costs to include 1st month's rent and/or deposit and eviction prevention as funds allow, or rapid rehousing.

Child Care Emergency Bridge Program (Bridge Program)

The Bridge Program is a time limited "bridge" to long-term childcare solutions used at the time of foster care placement to stabilize children in the best possible settings ensuring that caretakers have adequate support to balance their work and home lives. This emergency Child Care Bridge Program is for children who are placed with resource parents, relatives who have placement of children and are working on getting approved as a resource parent, or a foster youth/Non minor dependents who have children. The Bridge Program consist of the following three components: voucher, childcare navigator, and trauma-informed care training and coaching. The Bridge program is temporary and only lasts for 6 months. After the 6 months the family will be rolled into a normal subsidized childcare funding program.

Family Urgent Response System (FURS)

The Family Urgent Response Systems (FURS) is a coordinated statewide, regional, and county-level system designed to provide collaborative and timely state-level phone-based response and county-level-in-home, in person mobile response during situations of instability to preserve the relationship of the caregiver and the child or youth. FURS services include toll-free 24/7 hotline staffed with counselors trained in conflict resolution and de-escalation techniques for children and youth impacted by trauma. FURS also offers 24/7 County Mobile Response and Stability Teams. Ongoing support services beyond the initial mobile response, in-home, de-escalation, stabilization, conflict resolution, support service and resources are also included in the FURS services. In Sutter County - CWS contracts this service with a community based organization Youth for Change. This a regionally based program that Youth for Change operates and includes Sutter, Yuba, and Butte counties.

Family Assistance Service Team (FAST)

Family Assistance Service Team (FAST) is a multidisciplinary membership group comprised of Sutter-Yuba Behavioral Health Youth Services, Sutter County Superintendent of Schools, Alta California Regional Center (ACRC), Sutter County Employment Services, Sutter County Probation Yuba City Unified School District, and Sutter County Child Welfare. Any agency is allowed, with

the parent's consent, to refer a child and/or child for reasons of a mental health service referral, information sharing, problem solving, a resource request, requesting a new placement, requesting Sutter County Wraparound Services, or returning from an out of home placement.

SuperFAST

SuperFAST is Sutter County's Interagency Placement Committee (IPC) that meets monthly and consists of, but not limited to, Child Welfare Services, Probation, Behavioral Health and other organizations such as Alta California Regional Center (ACRC), Sutter County Superintendent of School, Public Health, and Youth for Change. The IPC reviews requests for Short Term Residential Therapeutic Program (STRTP) placements for Sutter County Child Welfare dependents or 602 wards, reviews cases in which a youth is in a STRTP or other congregate care setting, review cases in which a youth is transitioning from an STRTP or other congregate care setting to a home-based placement setting or who are in a STRTP placement and to discuss needs and services including Wraparound services. Other complex placement issues are also discussed at this meeting to brainstorm appropriate service needs.

Yuba City Unified School District Student Attendance Review Board (SARB)

Student Attendance Review Board (SARB) is comprised of a multi-agency board including the representatives from the following agencies: Yuba City Unified School District, Sutter County Juvenile Probation, Sutter-Yuba Behavioral Health, CWS, HeadStart, Yuba City Police Department, and a parent partner from the community. The board reviews severe truancy cases and makes attendance contracts with families in order to link the children and families to services to prevent future truancy or address challenges within the family that could be contributing to truancy. The student is referred to SARB by their school of origin, after the school has exhausted all attempts in working within the child and family to address truancy. Those on contract are reviewed on a bi-weekly basis and case managed by a Juvenile Probation Officer assigned to the SARB board.

Sutter County Superintendents of School Student Attendance Review Board (SARB)

Student Attendance Review Board (SARB) is comprised of a multi-agency board including the representatives from the following agencies: Sutter County Superintendents of School, Sutter County Juvenile Probation, Sutter-Yuba Behavioral Health, One-Stop, CWS, Sutter County Sheriff's Department, a community partner, and a parent partner. The board reviews severe truancy cases and makes attendance contracts with families in order to link the children and families to services to prevent future truancy or address challenges within the family that could be contributing to truancy. The student is referred to SARB by their school of origin, after the school has exhausted all attempts in working with the child and family to address truancy. Those on contract are reviewed on a bi-weekly basis and case managed by a Juvenile Probation Officer assigned to the SARB board.

Children's Home Society

Children's Home Society (CHS) is a free childcare payment assistance program that is income based. CWS provides referrals to CHS for families in the Family Maintenance (FM) program to

eliminate barriers for working parents in need of childcare in order to promote stability and permanency. CHS also has a library and free toys for children.

Coordinated Entry

An organized effort to assist in task management, employment, education, support groups and basic needs assistance for individuals experiencing homelessness. Hands of Hope is Sutter County's Coordinated Entry organization for individuals who are homeless and need services.

Sutter Yuba Homeless Consortium

A non-profit organization who provides resources and services to end homelessness to those in the Sutter Yuba area. The Sutter Yuba Homeless Consortium does assist the homeless community provides services to allow homeless individuals or families to obtain permanent housing.

Sutter County One Stop

The Sutter County Once Stop provides unlimited employment opportunities and services to job seekers. Services provided include employment opportunities, education, and training. For local business they are provided human resource assistance. For youth and youth adults ages 16-24 can access services and resources to equip them with skills, knowledge, and ability to prepare for successful employment, academic and life choices.

Health Clinics

Sutter County has multiple health clinics which are Federally Qualified Health Center (FQHC) such as Ampla Health, Pleach Tree Health, and Harmony Health. The services offered may include comprehensive medical, dental, mental health and specialty health care services.

Feather River Tribal Health

Provides health care, outreach, behavioral health. Services are open to all. If proof of California tribal heritage is provided, then services are free regardless of health care coverage.

Public Health Clinic - Immunization Clinic

Deliver high quality vaccines in a safe and effective way to all children and adults who require them. Sutter County Public Health offers Flu, COVID-19, school vaccines and TB tests. For school vaccines some children may qualify for low or no cost vaccinations but must be 18 years of age and be either Medi-Cal eligible, or uninsured, or American Indian or Alaska Native.

Public Health Nurses for CWS

CWS has two foster care nurses that work part-time with the social workers to meet the medical needs of dependent children. The nurses help identify healthcare needs, assist care providers in obtaining timely health assessments, interpret medical information regarding each dependent child, and they have oversight of psychotropic medication for foster youth. The nurses complete developmental screenings on a regular basis to ensure that dependent children are receiving proper support to thrive.

The Woman, Infants and Children (WIC) Program

WIC is provided by Public Health and provides nutrition education, breastfeeding support, groceries, and community resources such as doctor, dentist and community agencies program referrals to father, mothers, grandparent, foster parent, or other legal guardian of a child under five at no cost.

California Children's Services (CCS)

CCS is a state program for children with certain diseases or health problems. Through this program, children up to 21 years old can get the health care and services they need. CCS will connect you with doctors and trained health care people who know how to care for your child with special health care needs.

Wraparound Services

CWS contracts with Youth for Change to provide Wraparound services to children, and youth who are California Welfare and Institutions Code 300 dependent or 602 ward and are at risk of being placed in a licensed Short Term Residential Therapeutic Program (STRTP) or is transitioning from an STRTP to a family-based setting.

Child Care Planning Council (CCPC) of Yuba and Sutter Counties

The Child Care Planning Council of Yuba and Sutter Counties is a public-private partnership of business, education, community, and governmental partners. One of the most important responsibilities of the Council is to assess the availability of early care and education (ECE) within the community and then develop a long-term plan to help address community needs. Public input is important to the council to understand and support quality early care and education for all.

Preschools

Head Start and State Preschools are income based and usually there are waiting lists. Program available in the area are Head Start, and E Center Head Start to name a few.

Sutter County Employment Services

Job training, assessment, drug treatment and therapy available to Sutter County Residents.

Sutter County Family Law Center

Provides assistance, advice, workshops regarding custody and child support. Available to some Sutter County residents and some fees may apply.

Regional Housing Authority (RHA)

Income based housing assistance for Sutter, Yuba, Nevada, and Colusa County residents meeting income and or disability criteria.

Resource Finder

Online resources to find community resources in Yuba Sutter are as follow: Yuba-Sutter Resiliency Connections (PACES); Sutter Yuba Network of Care; Find Help Sutter.

Link for PACES is www.pacesconnection.com/g/yuba-sutter-resiliency-connection

Link to Sutter Yuba Network of Care is www.sutter.networkofcare.org/mh/index.aspx

Link to Find Help Sutter is www.findhelp.org

Caregiver Services

Support services, mentoring, education, training, resource library, clothes closet. Services are available by Yuba College Foster Parent Education Program, Foster/Adoptive Parent Association, Sierra Forever Families, Lilliput Family Services (KSSP)

Christian Assistance Network/Gleaners

Provides emergency clothing, food, diapers, formula, etc. to families in need. Must be Sutter or Yuba Resident. Help is limited to once every 6 months. Gleaners is income based.

Homeless Shelters

The Depot (women and families), The Twin Cities Rescue Mission (men only), Cold Weather Shelter, Hands of Hope, REST, Bringing Families Home, New Haven, Better Way, 14 Forward, Bridges to Housing, Casa de Esperanza, Harmony Village. Income based and no cost; available to Sutter or Yuba residents; waiting list.

Inpatient Drug Treatment

Pathways (Yuba County); Progress House (Camino and Woodland); *Salvation Army (Butte, Fresno and Yuba Counties). Substance abuse specialist must refer clients. Adolescent substance abuse treatment options are limited.

Outpatient Drug Treatment

Pathways (Marysville); Father's First (Marysville); NA/AA Support Groups; Sutter-Yuba Behavioral Health Services; Sutter County Probation (juvenile services). Available by self-referral, social worker referral, school referral, probation officer referral, court order. Charges apply to Pathways & PES.

Teen Parent Support Groups

Teen Success and Planned Parenthood are support groups for teen parents. Birth control is also offered. Free to teen mothers; sliding scale, insurance, Medi-Cal.

Parenting Classes

Provided by Sutter County Library, PES, Yuba College, Head Start; *Family Soup- Parent Child Interactive Therapy, Children and Families Commission, Sutter County Probation. Low or no cost.

Latino Outreach Center

Serves bilingual and Spanish-speaking only adults, children, and families. The Center provides outpatient assessment, diagnosis and treatment of mental health conditions and co-occurring mental health and substance use disorders.

Home Energy Assistance Program (HEAP)

Provides financial assistance for energy bill; Energy conservation education. Assistance amount is calculated based on household size, household income and person of income spent on energy bills. Families may apply every 12 months.

Family First Prevention Services Act (Part IV)

The Family First Prevention Services Act (FFPSA) signed into law on February 9, 2018, includes reforms to help keep children and youth remaining safely with their families and to avoid the traumatic experience of entering the foster care system. It is comprised of eight parts, but the primary provisions are Part I and Part IV. FFPSA Part I includes several provisions to enhance prevention and support services for families which will help children and youth remain at home, reduce the unnecessary use of congregate care, and build capacity of communities to support children, youth, and families. FFPSA Part IV seeks to limit reliance on congregate care for serving children/youth in foster care, consistent with the objectives of California's Continuum of Care Reform (CCR) that were implemented pursuant to AB 403 and subsequent legislation. Through the CCR and other legislation, California has already enacted some of the FFPSA Part IV requirements for placements into STRTPS. However, additional requirements for placements into STRTPs on or after October 1, 2021, include a Review by a Qualified Individual, Court Reporting and Case Planning and Aftercare.

Attachment C



Evidence Based Practices & Other Programs in Sutter County Related to FFPSA Child Welfare Services and Probation



Evidence Based Practices (EBP) & Other Programs in Sutter County Related to FFPSA											
P = Primary Level Prevention S = Secondary Level Prevention T = Tertiary Level Prevention											
Program/Service Type	P	S	T	EBP Rating Title IVE Clearinghouse	Other EBP Rating	In CA Plan?	Parenting	MH/Social- Emotional	Sub Tx	Target Population	Provider
Digital Citizenship	X			Not Rated	Not Rated	N	X	X	---	6 th and 8 th grade students	Sutter County Probation
The Change Companies – Interactive Journaling	X	X	X	Not Rated	Rated EBP via SAHMSA	N	---	X	X	Adolescents Aged 12 to 24	Sutter County Probation/Sutter County Schools/Sutter Yuba Behavioral Health (SYBH)
The Parent Project	X	X	X	Not Rated	Under review with various research partners - Promising	N	X	---	---	Parents of strong- willed adolescents	Sutter County Probation
Seeking Safety	X	X	X	Does not currently meet criteria on IVE Site	Promising Rating on *CEBC	N	---	X	X	Adolescents Aged 12 to 24	Sutter County Probation
Sutter County Probation Mentoring Program	X	X	X	Not Rated	EBP via National Mentoring Center	N	---	X	---	Adolescents Aged 12 to 24	Sutter County Probation
Encompass: Cognitive Behavioral Therapy for Adolescents with Substance	X	X	X	Promising on Title IVE Site	Supported Rating on *CEBC	N	---	X	X	Adolescents Aged 12 to 24	Sutter County Probation/SYBH Children’s System of Care

Use Disorders (Adolescent Community Reinforcement Approach)											
Matrix Model for Teens and Youth Adults	X	X	X	Not Rated	Promising on *CEBC	N	---	---	X	Adolescents Aged 12 to 24	Sutter County Probation
Wraparound	X	X	X	Promising	Promising on *CEBC	Y	---	X	---	Adolescents Aged 12 to 18	Youth for Change
Youth Outpatient Services	X	X	X	N/A	N/A	N	---	X	X	Ages 0 to 20	Sutter Yuba Behavioral Health
Augmented Forensic Program		X	X	N/A	N/A	N	---	X	X	Adolescents Aged 12 to 21	Children's System of Care
Transition to Independence Process (TIP)	X	X	X	Not Rated	Promising on *CEBC	N	---	X	X	Adolescents Aged 16 to 25	Transitional Age Youth
Mobile Access Hub Model	X	X	X	N/A	N/A	N	---	X	---	School Aged Youth	Sutter County Superintendent of Schools – Victor Community Support Services
Care Solace	X	X	X	N/A	N/A	N	X	X	---	School Aged Youth	Yuba City Unified School District
Family Urgent Response System			X	N/A	N/A	N	X	X	---	Ages 0 to 21	State of California/Youth for Change
Employment Services	X	X	X	N/A	N/A	N	---	---	---	Adolescents 16+	Sutter County One Stop
Nurtured Heart	X	X		Not Rated	Not Rated	N	X	---	---	Parents	Sutter County Prevention, Education, and Intervention Services via Sutter Yuba Behavioral Health
Suicide Prevention	X			N/A	N/A	N	---	X	---	School Aged Youth	Sutter County Prevention, Education, and Intervention Services via Sutter Yuba Behavioral Health
Girls & Boys Circle	X			Not Rated	Not Rated	N	---	---	---	School Aged Youth	Sutter County Prevention, Education, and Intervention Services via Sutter Yuba Behavioral Health
Family Assistance Services Team (FAST)	X	X	X	N/A	N/A	N	---	---	---	Ages 0 to 21	County Partners and Community-Based Organizations

Victims Services	X	X	X	N/A	N/A	N		X		All Ages	Sutter County District Attorney's Office
SuperFAST			X	N/A	N/A	N	---	---	---	All Ages	Sutter County Health and Human Services – Children's Services Branch, Child Welfare Services/Sutter County Probation/Community Based Organizations
Student Attendance Review Board	X	X	X	N/A	N/A	N	---	---	---	School Aged Youth	Sutter County Superintendent of Schools/ Yuba City Unified School District
Linkages	X	X	X	N/A	N/A	N	---	---	---	All ages involved in CalWORKs	Sutter County Health and Human Services – Employment and Eligibility Branch and Children's Services Branch, Child Welfare Services
Bringing Families Home	X	X	X	N/A	N/A	N	---	---	---	Families involved in CWS	Sutter County Health and Human Services – Children's Services Branch, Child Welfare Services
Child Care Bridge Program		X	X	N/A	N/A	N	---	X	---	Birth through age 12	Children's Home Society
Salvation Army	X	X	X	N/A	N/A	N	---	---	---	All Ages	Salvation Army
Domestic Violence Services	X	X	X	N/A	N/A	N	---	X	---	Women and children through age 17	Casa de Esperanza
Children with Disabilities Services	X	X		N/A	N/A	N	X	---	---	Families and young children	Family Soup
Head Start	X			Not Rated	Promising Research Evidence	N	X	---	---	Children ages 0 -5, pregnant women; Children 4 weeks -5 whose families	E Center Head Start

										work in agriculture related work.	
Youth Empowerment Strategies for Success (YESS) / Independent Living Program (ILP)		X		N/A	N/A	N	---	---	---	Foster youth 15 ½ to 21	Yuba Community College District (YCCD)
Foster Kinship Care Education (FKCE)		X	X	N/A	N/A	N	X	---	---	Resource Families or Licensing to be a Resource Family	Yuba Community College District (YCCD)
Car Seat Checkup	X			N/A	N/A	N	X	---	---	Preferably families with children who use child car seat or booster seat	Sutter County Children & Family Commission
LGBTQIA+ support and resources	x			N/A	N/A	N	---	---	---	Youth aged 12-18 and youth adults aged 18-30.	Tri-County Diversity
Growing Gream Kids Curriculum			x	Not Rated	Rated EBP by Independent Program Evaluations	N	X	---	---	Parents	Sutter County Children & Families Commission – Nurturing Early Program (NELP)

*CEBC California Evidence-Based Clearinghouse for Child Welfare

Additional services and programs provided by or utilized by the Probation Department include: Child and Family Team Meetings, Contingency Management, Mobility Mapping and Family Finding and Engagement services, intensive case management services, detention-based Multi-Disciplinary Team Meetings.

Attachment D

Theory of Change Model

<p>TARGET POPULATIONS</p> <ul style="list-style-type: none"> • Children and youth ages 0 to 17 • Children, youth, and families with intense emotional and behavioral health needs • Children, youth, and families without active involvement with Child Welfare Services and/or Juvenile Probation • Children, youth, and families involved with Child Welfare Services and/or Juvenile Probation at risk of out of home placement and/or placement disruptions 		
<p>COMMUNITY NEEDS</p> <ul style="list-style-type: none"> • Elevated emotional and behavioral health needs of children, youth, and families • Lack of intensive emotional and behavioral health services for children, youth, and families who are not involved with Child Welfare or Probation • Community child prevention awareness • Mandated reporter disproportionality awareness 	<p>INPUTS</p> <ul style="list-style-type: none"> • Expansion of Wraparound and prevention wraparound services • Differential Response • Prevention and Support Effort 	<p>OUTPUTS</p> <ul style="list-style-type: none"> • Reduce number of children and youth entry into Child Welfare and Probation Jurisdiction • Reduce placement disruption • Prevent out of home placements • Prevent Short Term Residential Therapeutic Program (STRTP) placements • Community awareness of child abuse prevention and disproportionality
<p>SHORT TERM OUTCOMES</p> <ul style="list-style-type: none"> • Improve children, youth, and families behavioral and emotional functioning • Prevent out of home placements • Prevent Short Term Residential Therapeutic Program (STRTP) placements • Decrease in youth delinquent behavior • Reduce placement disruptions • Reduction of children and youth entering Child Welfare and Juvenile Probation 		<p>LONG TERM OUTCOMES</p> <ul style="list-style-type: none"> • Families in Sutter County are strengthened and stabilized • Improve children, youth, and families behavioral and emotional functioning • Improve family functioning • Reduce involvement with Child Welfare and Juvenile Probation • Reduce rates of removal and placement into foster care • Reduction of children and youth entering Child Welfare and Juvenile Probation

Attachment E

Funding Chart

Funding Source:	State General Fund	State General Fund
Funding	State Block Grant Child Welfare	State Block Grant Probation
Allocation:	\$502,296.00	\$75,000.00

Stage	Activity/Service Name	Grantee/Contractor	Spending Time Frame		
Planning	Preparation of CPP	N/A	FY 23-24	Pending	Pending
Development & Implementation	Primary and Secondary Prevention and Support Services	TBD	FY 23-24	Pending	Pending
Development & Implementation	Expansion of High Fidelity Wraparound	Pending	FY 23-24	\$153,000.00	Pending
Development & Implementation	Differential Response	TBD	FY 23-24	\$0.00	\$0.00
Total				\$153,000.00	\$0.00

Attachment F

Assurance Template



Family First Prevention Services (FFPS) Program Assurances

County of Sutter

Instructions: These assurances must be submitted by local child welfare services (CWS) and probation agencies that opt into the FFPS Program and are a required component of the local comprehensive prevention plan (CPP). These assurances will remain in effect unless changed by the submission of updated assurances and an updated CPP. Any changes to the local CPP must include resubmission of these assurances.

Title IV-E Prevention Program Reporting

In accordance with section 471(e)(5)(B)(x) of the federal Social Security Act and California Welfare and Institutions Code (WIC) section 16587(d)(9), Health and Human Services, Children's Branch, Child Welfare Services and Sutter County Probation, (Name(s) of participating child welfare services and/or probation agency) is providing this assurance, consistent with the local CPP and the California Title IV-E Prevention Services State Plan, to collect and report to the CDSS information and data required for the FFPS Program, including all information and data necessary for federal financial participation, federal reporting, to determine program outcomes, and to evaluate the services provided. This includes, but is not limited to, child-specific information and expenditure data.

Child Safety Monitoring

In accordance with section 471(e)(5)(B)(ii) of the federal Social Security Act and California WIC sections 16587(d)(7)-(8), the Health and Human Services, Children's Branch, Child Welfare Services and Sutter County Probation, (Name(s) of participating child welfare services and/or probation agency) assures it will provide oversight and monitoring of the safety of children who receive services under the FFPS Program, including oversight and monitoring of periodic risk assessments throughout the period

of service delivery. The agency further assures it will monitor and oversee the safety of children and periodic risk assessments for children who receive FFPS program services through its contracted community-based organizations. If the local child welfare and/or probation agency determines the child's risk of entering foster care remains high despite the provision of the services, the agency assures that it will reexamine the child's prevention plan during the 12-month period. In the case of an Indian child, the agency assures the assessments, and any reexamination of the prevention plan will be conducted in partnership with the Indian child's tribe.

Workforce Development and Training

In accordance with section 471(e)(5)(B)(viii) of the federal Social Security Act, the Health and Human Services, Children's Branch, Child Welfare Services and Sutter County Probation, (Name of participating child welfare services and/or probation agency) assures it will adhere to the FFPS training plan as outlined in the California Title IV-E Prevention Services State Plan, and ensure caseworkers within both the community and Title IV-E agency pathways under the FFPS program are supported and trained in assessing what children and their families need, connecting to the families they serve, accessing and delivering the needed trauma-informed and evidence-based services, overseeing and evaluating the continuing appropriateness of the services, and all other foundational requirements, including but not limited to, understanding how the requirements of the federal Indian Child Welfare Act (ICWA) and implementing state laws intersect with prevention services provided through the community based and Title IV-E agency pathways.

Trauma-Informed Service Delivery

The Health and Human Services, Children's Branch, Child Welfare Services and Sutter County Probation, (Name of participating child welfare services and/or probation agency) assures that in accordance with section 471(e)(4)(B) of the federal Social Security Act and California WIC section 16587(d)(6), each service in the CPP provided to or on behalf of a child will be provided under an organizational structure and treatment framework that involves understanding, recognizing, and responding to the effects of all types of trauma, including historical and multigenerational trauma, and in accordance with recognized principles of a trauma-informed approach and trauma-specific interventions to address trauma's consequences and facilitate healing.

Model Fidelity for Evidence-Based Programs and Continuous Quality Improvement

In accordance with section 471(e)(5)(B)(iii)(II) of the federal Social Security Act and California WIC sections 16587(d)(10) and 16587(d)(11)(A), the Health and Human Services, Children's Branch, Child Welfare Services and Sutter County Probation, (Name of participating child welfare services and/or probation agency) assures that services provided in the CPP will be continuously monitored to ensure fidelity to the practice model, to determine the outcomes achieved, and to refine and improve practices based

upon information learned, using a continuous quality improvement framework, developed in accordance with instructions issued by the CDSS. The agency agrees to participate in state level fidelity oversight, data collection, evaluation, and coordination to determine the effectiveness of a service provided under the FFPS program.

Equitable and Culturally Responsive Services and Supports

In accordance with the Governor’s Executive Order N-16-22, and consistent with California Five Year Prevention Services State Plan, the Health and Human Services, Children's Branch, Child Welfare Services and Sutter County Probation, (Name of participating child welfare services and/or probation agency) assures that the implementation of interventions, services and supports should be equitable, culturally responsive and targeted to address disproportionality and disparities experienced by black, indigenous, and people of color, as well as lesbian, gay, bisexual, transgender, queer and plus (LGBTQ+) children and youth.

Coordination with Local Mental Health

In accordance with section 471(e)(10)(C) of the federal Social Security Act and California WIC section 16588(f)(3), the Health and Human Services, Children's Branch, Child Welfare Services and Sutter County Probation, (Name of participating child welfare services and/or probation agency) assures the agency will establish a joint written protocol, based on the model developed by the CDSS and Department of Health Care Services for use among the child welfare agency, probation department, behavioral health agency, and other appropriate entities to determine which program is responsible for payment, in part or whole, for a prevention service provided on behalf of an eligible child.

Signatures

Signature: These assurances must be signed by the official with authority to sign the CPP and submitted to the CDSS for approval.

Signature
Paula Kearns, MSW
Children’s Branch Director

Signature
Nicole Ritner
Chief Probation Officer